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OPERATIONS

Part II OTHER INFORMATION

- ----------------------------

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

SIGNATURES

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PART 1 FINANCIAL INFORMATION
ODETICS, INC.
CONSOLIDATED STATEMENTS OF OPERATIONS
(in thousands except per share amounts)
(Unaudited)
```

|  | THREE MONTHS ENDEDDECEMBER 31, |  | NINE MONTHS ENDED DECEMBER 31, |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1995 | 1996 | 1995 |  | 1996 |
| Net sales and contract revenues: |  |  |  |  |  |
| Net sales | \$24,356 | \$34,290 | \$65,204 | \$ | 93,413 |
| Contract revenues | 3,038 | 2,018 | 8,112 |  | 7,291 |
|  | 27,394 | 36,308 | 73,316 |  | 100,704 |

Costs and expenses:

Cost of sales
Cost of contract revenues
Selling, general and administrative expenses
Research and development expenses
Interest expense

| 16,684 | 21,699 |
| :---: | :---: |
| 1,364 | 1,166 |
| 6,073 | 7,585 |
| 1,573 | 4,073 |
| 552 | 516 |
| 26,246 | 35,039 |


| 43,319 | 60,104 |
| ---: | ---: |
| 4,232 | 3,843 |
| 16,841 | 21,220 |
| 4,957 | 9,380 |
| 1,835 | 1,453 |
| ------ | ------- |
| 71,184 | 96,000 |

Income before income taxes

Income taxes
Net Income

Weighted average number of shares outstanding

Net income per share of common stock

| 1,148 | 1,269 |  |
| :---: | :---: | :---: |
| 423 |  | 495 |
| \$ 725 | \$ | 774 |
| 6,309 |  | , 702 |
| \$ 0.11 | \$ | 0.12 |

2,132
797
------
$\$ 1,335$
$=======$
6,099
$======$
$\$ \quad 0.22$
$=======$

4,704
1,835
2, 266

6,576
$\$ 0.22$ \$ 0.44

See notes to consolidated financial statements.
-3-
ODETICS, INC.
CONSOLIDATED BALANCE SHEETS
(in thousands)

| $\begin{gathered} \text { MARCH } 31 \\ 1996 \end{gathered}$ |
| :---: |

---------
ASSETS

## Current Assets

> Cash
> Trade accounts receivable, net
> Costs and estimated earnings in excess of billings on uncompleted contracts

Inventories:
Finished goods
Work in process
Materials and supplies
Total inventories
Prepaid expenses
Deferred income taxes
Total Current Assets

Property, plant and equipment
Land
Buildings and improvements
Equipment, furniture and fixtures

Less accumulated depreciation
Net property, plant and equipment
Other Assets

Total Assets

1,142
24,772
24,772
3,428

3,717 2,693
2,927 2,633
$16,076 \quad 16,511$
$---------\quad----------$
22,720
1,122
2,516
-------
55,700
55,700

2,090
$17,553 \quad 17,786$
24,914
---------
(22,950)
$--------$
1,504
--------
$=========$

DEC. 31,
1996
(UNAUDITED)

21,837
1,550
2,516
------------

2, 090
27,134
47,010
$(24,821)$
-----------
22,189
2,494
$\$ 80,799$
$==========$

```
See notes to consolidated financial statements.
                    -4-
                    ODETICS, INC.
CONSOLIDATED BALANCE SHEETS
(in thousands)
```

MARCH
1996
-_-------

LIABILITIES AND STOCKHOLDERS' EQUITY
Current Liabilities
Trade accounts payable
Accrued expenses
Accrued incentive programs
Accrued vacation
Income taxes payable
Billings in excess of costs and estimated earnings on uncompleted contracts
Current portion of long-term debt
Total current liabilities

Long-term debt - Less current portion

Deferred income taxes

Stockholders' equity
Preferred stock, authorized 2,000,000 shares; none issued
Common stock, authorized $10,000,000$ shares of class A and 2,600,000 shares of class B; 5,211,319 shares of class A and $1,135,531$ shares of class B issued and outstanding at December 31, 1996 - $\$ .10$ par value Paid-in capital
Foreign currency translation
Retained earnings
Total stockholders' equity
Total liabilities and stockholders' equity
\$ 11,519
2,441
1,229
1,504
1,412
5,414
1,791
25,310

22,019

497
$\square$
$\qquad$

                    shares
    S
$\qquad$
$\qquad$

610

21,905
(10)

8,480
---------
30,985
---------
$========$

> DEC. 31, 1996 (UNAUDITED)
> -----------
\$ 9,851
5, 217
1, 044
1,643
1, 604
3,511
1,927
24,797

19,528

503
--

635
23, 892
11,349
----------
35,971

- $\$ 80,799$
$=========$

See notes to consolidated financial statements.
-5-
ODETICS, INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(in thousands)
(unaudited)

|  | NINE MONTHS ENDED DECEMBER 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1995 |  | 1996 |  |
| OPERATING ACTIVITIES |  |  |  |  |
| Net income | \$ | 1,335 | \$ | 2,869 |
| Adjustments to reconcile net income to net cash |  |  |  |  |
| Depreciation and amortization |  | 2,026 |  | 2,790 |
| Provision for inventory reserves |  | 946 |  | 450 |
| Provision for losses on accounts receivable |  | 99 |  | 196 |
| Provision (Benefit) for deferred income taxes |  | 795 |  | 198 |
| Net proceeds from settlement of litigation |  | 0 |  | 5,860 |
| Gain on sale of assets |  | (30) |  | (186) |
| Foreign currency translation gain (loss) |  | (21) |  | 105 |
| Changes in operating assets and liabilities: |  |  |  |  |
| (Increase) Decrease in accounts receivable |  | $(2,933)$ |  | $(4,358)$ |
| (Increase) Decrease in costs and estimated earnings in excess of billings on |  |  |  |  |
| uncompleted contracts |  | $(1,169)$ |  | 890 |
| (Increase) Decrease in inventories and prepaid expenses <br> (Increase) in other assets |  | $\begin{array}{r} 1,718 \\ (719) \end{array}$ |  | $\begin{aligned} & (1,633) \\ & (1,358) \end{aligned}$ |
| Increase (Decrease) in accounts payable and accrued expenses |  | 1,100 |  | $(1,525)$ |
| Increase (Decrease) in billings in excess of costs and estimated earnings on uncompleted contracts |  | 1,267 |  | $(1,903)$ |
| Net cash provided by (used) in operating activities |  | 4,414 |  | 2,395 |
| INVESting Activities |  |  |  |  |
| Purchases of property, plant, and equipment |  | $(2,258)$ |  | $(2,739)$ |
| Proceeds from sale of equipment |  | 47 |  | 7 |
| Net cash used in investing activities |  | $(2,211)$ |  | $(2,732)$ |
| FINANCING ACTIVITIES |  |  |  |  |
| Proceeds from revolving line of credit and long-term borrowings |  | 27,360 |  | 41,940 |
| Principal payments on line of credit, long-term debt and capital lease obligations |  | $(28,728)$ |  | $(44,296)$ |
| Proceeds from sale of common stock |  | 370 |  | 2,012 |
| Net cash used in financing activities |  | (998) |  | (344) |
| Increase (Decrease) in cash |  | 1,205 |  | (681) |
| Cash at beginning of year |  | 378 |  | 1,142 |
| Cash at December 31 | \$ | 1,583 | \$ | 461 |

$$
\begin{gathered}
\text { See notes to consolidated financial statements. } \\
-6- \\
\text { ODETICS, INC. } \\
\text { NOTES TO CONSOLIDATED FINANCIAL STATEMENTS } \\
\text { (Unaudited) }
\end{gathered}
$$

Note 1 - In the opinion of management, the accompanying unaudited consolidated

- ------ financial statements contain all adjustments, consisting of normal recurring accruals necessary to present fairly the Company's consolidated financial position as of December 31, 1996 and the consolidated results of operations for the three-month and nine-month periods ended December 31,1995 and 1996 and its cash flows for the nine-month periods ended December 31, 1995 and 1996 . Certain information and footnote disclosures normally included in the financial statements prepared in accordance with generally accepted accounting
principles have been condensed or omitted pursuant to the rules and regulations of the Securities and Exchange Commission. The results of operations for the nine-month period ended December 31, 1996 are not necessarily indicative of those to be expected for the entire year.

Note 2 - Income tax expense for the three-month and nine-month periods ended - ------ December 31, 1995 and 1996 have been provided at the estimated annualized effective tax rates based on the estimated income tax liability or asset and change in deferred taxes for their respective fiscal years. Deferred taxes result primarily from temporary differences in the reporting of income for financial statement and income tax purposes. These differences relate principally to the use of accelerated cost recovery depreciation methods for tax purposes, capitalization of interest and taxes for tax purposes, capitalization of computer software costs for financial statement purposes, deferred compensation, other payroll accruals, and reserves for inventory and accounts receivable for financial statement purposes and general business tax credit and alternative minimum tax credit carryforwards for tax purposes.

Note 3 - Long-term Debt

- ------

|  | (in thousands) |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { March } 31, \\ 1996 \end{gathered}$ | $\begin{gathered} \text { December } 31, \\ 1996 \end{gathered}$ |
| Line of credit | \$10,700 | \$ 9,400 |
| Mortgage note | 11,040 | 10,399 |
| Contracts payable | 2,070 | 1,656 |
|  | 23,810 | 21,455 |
| Less current portion | 1,791 | 1,927 |
|  | \$22,019 | \$19,528 |

Note 4 - In November 1994 and February 1995, the Company and E-Systems, Inc.

- ------ (E-Systems), respectively filed legal actions related to E-Systems' cancellation of purchase orders for ATL Products' DataLibrary and DataTower products. In May 1996, the parties entered into a settlement agreement under which, among other things, E-Systems agreed to pay the Company $\$ 6,160,000$, and all claims asserted by the parties were released and the litigation dismissed. In addition, the parties agreed to an equitable disposition of disputed inventory and entered into a five year service agreement for Odetics to service units that had been sold to E-Systems at agreed upon prices. The Company has not to recorded any material gain or loss based on the terms of the settlement agreement.

Note 5 - In December, 1996, ATL Products, Inc., ("ALT") a wholly owned subsidiary of Odetics, filed a registration statement with the Securities and Exchange Commission covering an initial public offering of $1,650,000$ shares of its common stock. Following the completion of the offering, Odetics will own $8,005,000$ shares, or $82.9 \%$ of the common stock of ATL. Subject to certain conditions, including the receipt of a favorable ruling from the Internal Revenue Service, Odetics intends to distribute all of its shares of ATL to Odetics stockholders in a tax-free spin-off prior to December 31, 1997. The Registration Statement relating to these securities has been filed with the Securities Exchange Commission but has not yet become effective.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Results of Operations

Net sales and contract revenues consist of sales of products and services to commercial customers ("Net Sales") and revenues derived from contracts with the agencies of the United States Government or its prime contractor and long-term contracts with foreign entities related to space recorders for geographical information systems ("contract revenues"). Net sales and contract revenues for Odetics, Inc. (the "Company") in the quarter ended December 31, 1996 increased approximately $\$ 8,914,000$ or $32.5 \%$ compared to the third quarter of the prior fiscal year. The increase reflects a $\$ 9,934,000$, or $40.8 \%$ increase in net sales which was offset partially by a $\$ 1,020,000$, or $33.6 \%$ decrease in contract revenues. Net sales and contract revenues for the nine-months ended December 31, 1996 increased approximately $\$ 27,388,000$, or $37.4 \%$, compared to the same period in the prior fiscal year. For the nine-months ended December 31, 1996, net sales increased $43.3 \%$, and contract revenues decreased $10.1 \%$.

The growth in net sales for the third quarter and nine-month period was primarily due to an increase in sales in the company's wholly owned subsidiary, ATL Products, Inc. ("ATL"). ATL's sales growth resulted from increased unit sales of DLT-based tape library products. The Company's Communication Division experienced growth in sales in its telecommunication products from increased unit sales of its synchronization products for cellular telephone systems and sales of its LIMO family of products for telecommunication interfacess. The Company's Gyyr Division experienced 15\% and $6 \%$ growths in revenues respectively for the third quarter and ninemonth period while the Company's Broadcast Division decreased $3 \%$, and $12 \%$ in revenues respectively compared to the third quarter and nine-months ended December 31, 1995.

Cost of sales and contract revenues as a percentage of net sales and contract revenues ("the cost of sales percentage") decreased to 63.0\% in the third quarter ended December 31, 1996 from 65.9\% during the same period in the prior fiscal year. The cost of sales percentage for the nine-months ended December 31, 1996 decreased to $63.5 \%$ from $64.9 \%$ for the same period in the prior fiscal year. The decrease in the cost of sales percentage principally reflects improved absorption of fixed manufacturing overhead costs on higher sales volume at ATL.

Selling, general, and administrative expenses ("S,G,\&A") increased $\$ 1,512,000$ in the third quarter ended December 31,1996 compared to the third quarter of the prior year and increased $\$ 4,379,000$ in the nine-months ended December 31, 1996, compared to the prior fiscal year. The increase principally reflects increased expenses for advertising, sales commissions, and labor costs and related benefits attendant to the Company's expanded commercial sales and marketing activities. As a percentage of net sales, SG\&A have decreased in all interim periods presented because of increased sales volume.

Research and development (R\&D) expenses increased approximately $\$ 2,500,000$ to $11.2 \%$ of net sales and contract revenues for the third quarter ended December 31, 1996 compared to $5.7 \%$ for the third quarter of fiscal year 1996. R\&D expenses for the nine months ended December, 1996 increased approximately $\$ 4,423,000$ to $9.3 \%$ of net sales and contract revenues compared to $6.8 \%$ for the comparable period in the prior fiscal year. The increased R\&D expenses primarily reflect
material, consulting, and to a lesser extent, labor and related benefits accompanying the development of new tape library products in the Company's ATL Products subsidiary.

Interest expense declined approximately $\$ 36,000$ and $\$ 382,000$ for the third quarter and nine-month periods of fiscal 1997, respectively, compared to the same periods for the prior fiscal year. These decreases were primarily due to overall lower average borrowings.

The effective income tax rate was $39 \%$ for the nine-month period of fiscal 1997 compared to a $37 \%$ tax rate for the same period of the prior year. The increase in the effective tax rate projected for fiscal 1997 is due to a reduction in the effect of general business tax credits on total income tax expense.

In December 1996, the Company's wholly owned subsidiary, ATL Products, Inc. filed a registration statement with the Securities and Exchange Commission. The "Selected Consolidated Financial Data" and "Quarterly Data" as reported in "Management Discussion and Analysis of Financial Condition and Results of Operations" contained in the registration statement reported the following information regarding net sales and income (loss) before income taxes for ATL Products Inc., for the Quarter and Nine Month periods ended December 31, 1995 and 1996, respectively:

|  | Q395 | Q396 | YTD95 | YTD96 |
| :--- | :--- | :--- | :--- | :--- |
| Total Net Sales | $\$ 8,558$ | $\$ 15,412$ | $\$ 17,571$ | $\$ 45,452$ |
| Income (loss) before |  |  |  |  |
| Income taxes | $\$(190)$ | $\$ 839$ | $\$(2,347)$ |  |

Odetics net sales and contract revenues, net of the results reported for ATL Products, Inc., increased $\$ 2.0$ million, or $10.9 \%$ in the third quarter ended December 31, 1996 compared to the third quarter ended December 31, 1995. For the nine months ended December 31, 1996, net sales and contract revenues increased $\$ 3.0$ million, or $5.5 \%$ compared to the comparable nine month period of the previous year. Odetics experienced increased sales for both the quarter and nine month periods in its Gyyr and Telecommunications Products Divisions, which was partially offset by a decline in sales of its Broadcast Division.

Odetics gross profits on sales, net of the results reported for ATL Products, Inc., improved in the third quarter ended December 31, 1996 compared to the previous year's third quarter with improvements in pricing and product mix in its Broadcast and Telecommunications Products Divisions. For the nine month period ended December 31, 1996, gross profits in both absolute dollars and as a percent of net sales and contract revenues declined compared to the previous year's nine month period because of certain large international sales to a single customer in the Odetics Broadcast Division.

Odetics income before income taxes, net of the results reported of ATL Products Inc., decreased $\$ 908,000$, or $67.9 \%$ in the third quarter ended December 31, 1996 compared to the third quarter ended December 31, 1995. For the nine months ended December 31, 1996, income before income taxes decreased $\$ 4.3$ million, or $95.4 \%$ compared to the nine months ended December 31, 1995. The decrease in income before income taxes for Odetics, in the three and nine month periods ended December 31, 1996 principally reflects the effect of increased spending for Research and Development and increased Sales and Marketing expenses in its Gyyr and Telecommunications Products Divisions.

Liquidity and Sources of Capital

```
The Company reported net income of $2,869,000 during the nine-months ended
December 31, 1996 and cash flow from operating activities of $2,395,000.
Cash flow from operating activities included the receipt of net proceeds
from the settlement of the litigation with E-Systems (see Note 4 of Notes
to Consolidated Financial Statements), which was offset by an increases in
accounts receivable and inventories aggregating $5,991,000 to support
increased commercial product sales. The Company has a $17,000,000 bank
line of credit providing for borrowings generally at or below the bank's
prime rate. Borrowing's are available for general working capital
purposes, and at December 31, 1996, $7,600,000 was available for borrowing
under the line. The Company anticipates that net cash flow from operating
activities in conjunction with its bank credit arrangements will be
sufficient to execute its operating plans and meet its obligations on a
timely basis. The Company does not have any material commitments for
capital expenditures as of December 31, 1996.
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ODETICS, INC.

PART II OTHER INFORMATION

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits

None
(b) Reports on Form 8-K

There were no reports on Form 8-K filed for the three-month period ended December 31, 1996.

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ODETICS, INC.

## SIGNATURES

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Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ODETICS, INC.
(Registrant)

By /s/ GREGORY A. MINER

Gregory A. Miner
Vice President, Chief Financial Officer

Vice President, Controller (Principal Accounting Officer)

Date February 24, 1996

```
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